

**TOWN OF FORT SMITH
FORT SMITH, NT**

**ANNUAL FINANCIAL REPORT
For the Year Ended December 31, 2018**

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TOWN OF FORT SMITH

Post Office Box 147, Northwest Territories, X0E 0P0

TOWN OF FORT SMITH MANAGEMENT DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2018

Overall, the Town of Fort Smith is in a fairly strong financial position. The total assets of the Town exceed total liabilities which includes long term debt for the arena being put in place with the completion of that project in 2015. The Town has sufficient resources to meet its financial obligations over the next year.

In 2018, the total Financial Assets increased by nearly 13% over 2017 with the majority of the increase coming from Taxes and grants in lieu of taxes receivable which increased by 27% and Cash and cash equivalents by 13% as a large portion the Gas Tax and CPI funds went unspent in 2018. The balance on deposit with the bank for ongoing operations is down from 2017 to \$ 2.5 million and the reserve account balance remained relatively unchanged from 2017 at \$1.4 million. The Town also has over \$4.8 million on deposit for capital projects.

The total liabilities increased by \$328,000 over 2017. Accounts payable and accrued liabilities increased by \$66,000 and Deferred Revenue increased by \$438,000. Provision for post-employment benefits increased by \$69,000 as well. Long-term debt decreased by \$397,000, which represents the repayment of the debenture on the arena. This debenture will be retired in 2025. Total Non-Financial Assets decreased by over \$1 million from 2017.

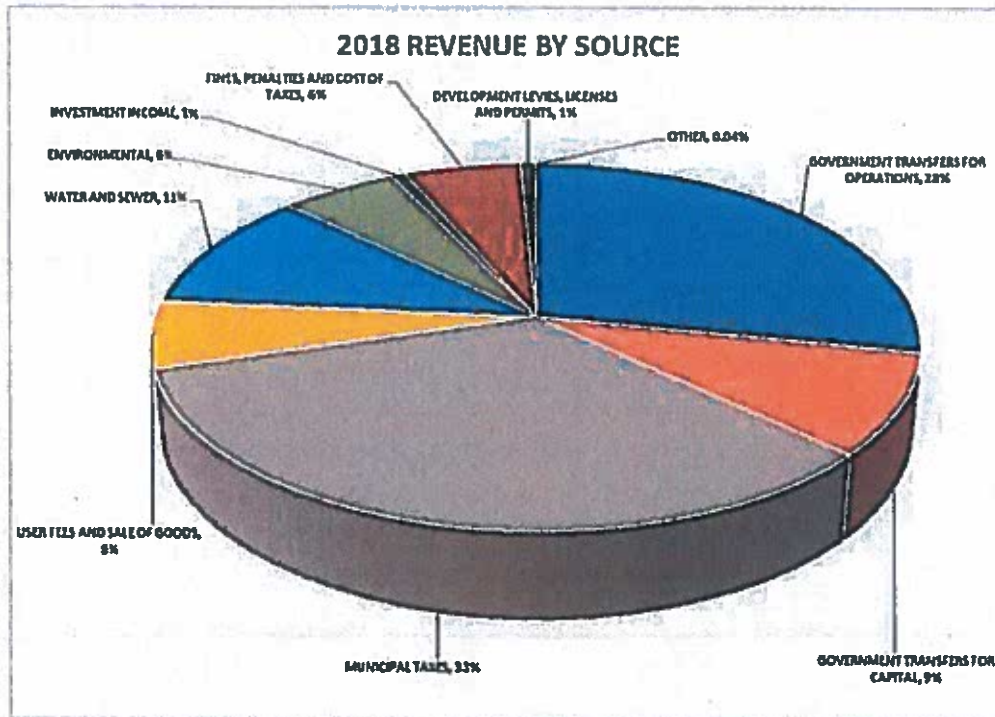
Accounts receivable continue to be a concern for the Town. Greater efforts will be made in the next year to collect Trade Receivables and Property Taxes Receivable. The Town also has a significant investment in Land for Resale with the development of Westgrove Subdivision in 2011 but no lots were sold to 2018.

Revenue increased in 2018 from \$9.2 million to \$9.9 million with the majority of that coming from Government transfers for capital. Municipal tax revenue increased by \$144,000 and User Fees decreased by nearly \$175,000 over 2017. Expenses also increased over 2017 to just over \$9.8 million. These budgeted increases occurred in all categories with the largest increases occurring in Water and Sewer Services, Public Works and Transportation Services and Recreation and Cultural Services. At the end of 2018 there was a surplus of \$41,336.



TOWN OF FORT SMITH

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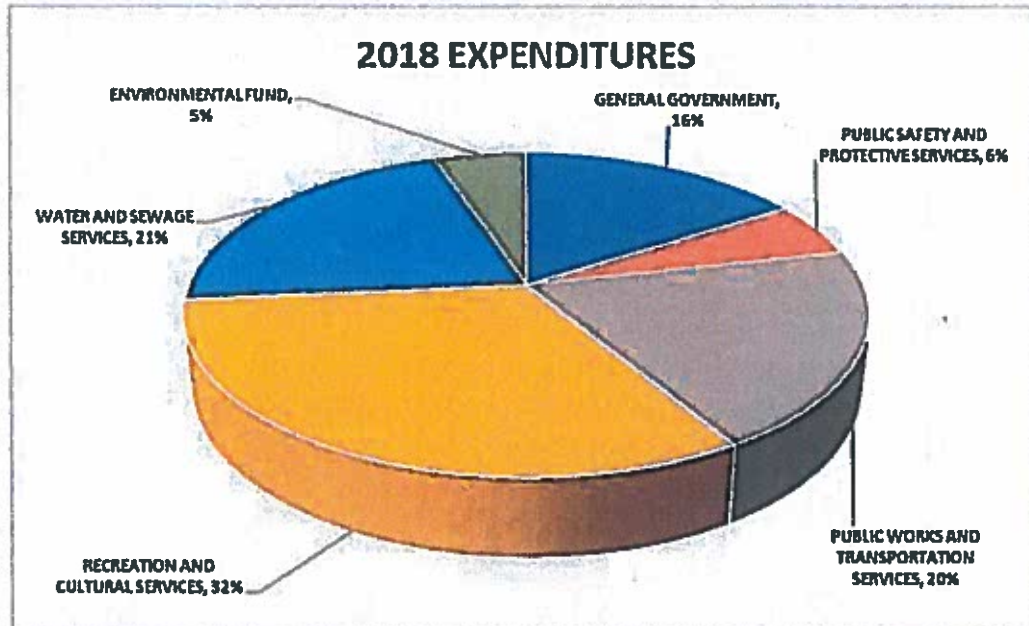


The Town of Fort Smith generates revenue from many different sources. The graph above shows the various sources of revenue. Revenue from Government transfers for operations account for 28% of the total with property taxes making up 33% and water and sewer services accounting for 11%.



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The graph above shows how the Town spends the funds it receives. Recreation and Cultural Services accounts for 32% of the funds spent with Water and Sewer spending 21% and Public Works and Transportation Services accounting for 20% of expenditures.



Keith Morrison
Senior Administrative Officer



TOWN OF FORT SMITH

Post Office Box 147, Northwest Territories, X0E 0P0

MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS

Town Council, which is responsible for, among other things, the financial statements of the Town of Fort Smith, delegates to Administration the responsibility of the financial statements. Town Council appoints independent auditors to examine and report directly to them on the financial statements. Administration prepare the financial statements. Accounting principles have been followed as recommended by the Department of Municipal and Community Affairs, based upon the requirements of the *Cities, Towns and Villages Act* of the Northwest Territories, and the Canadian Public Sector Accounting Standards.

Administration maintains a system of internal accounting controls to ensure that transactions are accurately recorded on a timely basis, are properly approved and result in reliable financial statements. There are limits inherent in all systems based on the recognition that the cost of such systems should not exceed the benefits to be derived. Administration believes its system provides the appropriate balance in this respect.

Town Council carries out its responsibility for review of the financial statements primarily through the Corporate Services Committee. The Committee meets regularly with Administration to discuss financial matters, including the results of audit examinations. The Committee reports its findings to Town Council for its consideration in approving the financial statements for issuance.

The financial statements have been reported on by Avery Cooper & Co. Ltd., Chartered Professional Accountants. The auditor's report outlines the scope of the audit and their opinion on the presentation of the information included in the financial statements in accordance with Canadian generally accepted auditing standards.

Lynn Napier-Buckle
Mayor

26 April 2019
Date

Keith Morrison
Senior Administrative Officer

26. Apr. 19
Date



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INDEPENDENT AUDITOR'S REPORT

Mayor and Council
Town of Fort Smith

Report on the Financial Statements

Opinion

We have audited the financial statements of Town of Fort Smith which comprise the Statement of Financial Position as at December 31, 2018 and the Statements of Operations, Changes in Net Financial Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these accompanying financial statements present fairly, in all material respects, the financial position of the Town of Fort Smith as at December 31, 2018 and the results of its operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our Audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Management Discussion and Analysis but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and the Cities, Towns and Villages Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, cont'd

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report that, in our opinion, these financial statements are prepared, in all material respects, in accordance with the policies and standards prescribed for municipalities by the Cities, Towns & Villages Act and by the Department of Municipal and Community Affairs, Government of the Northwest Territories. As required by the Cities, Towns and Villages Act we further report that, in our opinion, proper books of account have been maintained by the Town, the financial statements are in agreement therewith and the transactions that have come under our notice have, in all significant respects, been within the statutory powers of the Town. We also report that, in our opinion these principles have been applied on a basis consistent with that of the preceding year.

Avery Cooper & Co. Ltd.

Avery Cooper & Co. Ltd.
Chartered Professional Accountants
Yellowknife, NT

April 29, 2019

TOWN OF FORT SMITH

Statement I

STATEMENT OF FINANCIAL POSITION
December 31, 2018

	<u>2018</u>	<u>2017</u>
FINANCIAL ASSETS		
Cash and cash equivalents (Note 3)	\$ 8,913,586	\$ 7,867,823
Taxes and grants in lieu of taxes receivable (Note 4)	2,003,044	1,575,594
Trade and other accounts receivable (Note 5)	496,616	594,311
Inventory for resale - land	<u>798,927</u>	<u>798,927</u>
	<u>12,212,173</u>	<u>10,836,655</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 8)	404,814	339,058
Wages and benefits payable	316,776	267,287
School taxes payable	602,938	568,409
Deposit liabilities	199,578	181,582
Deferred revenue (Note 9)	4,147,307	3,709,433
Long-term debt (Note 10)	2,841,064	3,238,545
Provision for post-employment benefits	493,134	424,621
Provision for landfill closure (Note 21)	<u>828,386</u>	<u>777,386</u>
	<u>9,833,997</u>	<u>9,506,321</u>
NET FINANCIAL RESOURCES (Statement III)	<u>2,378,176</u>	<u>1,330,334</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	34,965,029	35,936,568
Inventory for consumption - land	160,774	160,774
Inventory of supplies	112,231	125,205
Prepaid expenses	<u>78,931</u>	<u>100,929</u>
	<u>35,316,965</u>	<u>36,323,476</u>
ACCUMULATED SURPLUS (Note 14) and (Statement II)	<u>\$ 37,695,141</u>	<u>\$ 37,653,810</u>
CONTINGENCIES (Note 18)		

Approved:

Mayor

Senior Administrative Officer

See the accompanying notes and schedules.

TOWN OF FORT SMITH

Statement II

STATEMENT OF OPERATIONS
For the Year Ended December 31, 2018

	2018 Budget (Unaudited)	2018 Actual	2017 Actual
REVENUES			
Government transfers for operations (Note 15)	\$ 5,453,300	\$ 2,777,069	\$ 2,769,696
Government transfers for capital (Note 15)	-	883,979	248,841
Net municipal taxes (Note 12)	3,301,378	3,309,186	3,164,954
User fees and sales of goods	2,387,462	2,228,213	2,403,719
Investment income	10,000	64,815	40,769
Fines, penalties and cost of taxes	160,000	570,383	481,257
Development levies, licences and permits	62,500	69,857	161,617
Other	-	3,590	25,325
TOTAL REVENUES	<u>11,374,640</u>	<u>9,907,092</u>	<u>9,296,178</u>
EXPENSES			
General Government Services (Schedule 1a)	1,439,968	1,575,304	1,464,760
Public Safety and Protective Services (Schedule 1b)	623,066	544,322	529,287
Public Works and Transportation Services (Schedule 1c)	1,811,875	1,962,820	1,803,894
Recreation and Culture Services (Schedule 1d)	2,944,071	3,168,414	3,008,983
Water and Sewage Services (Schedule 1e)	2,393,928	2,095,139	1,837,516
Environmental Fund (Schedule 1f)	663,653	519,757	513,439
Land Development Fund (Schedule 1g)	-	-	155,140
TOTAL EXPENSES (Schedule 5)	<u>9,876,561</u>	<u>9,865,756</u>	<u>9,313,019</u>
ANNUAL SURPLUS (DEFICIT)	<u>1,498,079</u>	<u>41,336</u>	<u>(16,841)</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>37,653,810</u>	<u>37,653,810</u>	<u>37,670,651</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 39,151,889</u>	<u>\$ 37,695,146</u>	<u>\$ 37,653,810</u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH

Statement III

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 Actual
ANNUAL SURPLUS (DEFICIT)	\$ <u>1,498,079</u>	\$ <u>41,336</u>	\$ <u>(16,841)</u>
Amortization of tangible capital assets	-	1,588,351	1,600,765
Acquisition of tangible capital assets	<u>(8,580,000)</u>	<u>(616,812)</u>	<u>(372,541)</u>
(Increase)/Decrease in tangible capital assets	<u>(8,580,000)</u>	<u>971,539</u>	<u>1,228,224</u>
Acquisition of inventory of supplies	-	12,969	16,719
Acquisition of prepaid expenses	-	(78,931)	(100,929)
Use of prepaid expenses	<u>-</u>	<u>100,929</u>	<u>106,484</u>
INCREASE IN NET FINANCIAL ASSETS	(7,081,921)	1,047,842	1,233,657
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>1,330,334</u>	<u>1,330,334</u>	<u>96,677</u>
NET FINANCIAL ASSETS, END OF YEAR	\$ <u>(5,751,587)</u>	\$ <u>2,378,176</u>	\$ <u>1,330,334</u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH
STATEMENT OF CASH FLOW
For the Year Ended December 31, 2018

Statement IV

	<u>2018</u>	<u>2017</u>
CASH FLOWS FROM OPERATING TRANSACTIONS		
Annual Surplus (Deficit)	\$ 41,336	\$ (16,841)
Adjustments for non-cash items and changes in accounts:		
Accounts receivable	(329,755)	(570,684)
Land inventory	-	155,140
Liabilities (other than long-term)	487,386	1,662,445
Inventory of supplies	12,974	16,719
Prepaid expense	21,998	5,555
Amortization expense	1,588,351	1,600,765
Bad debts expense	<u>237,766</u>	<u>124,715</u>
Net cash from operations	<u>2,060,056</u>	<u>2,977,814</u>
CASH FLOWS FROM CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	<u>(616,812)</u>	<u>(619,332)</u>
CASH FLOWS FROM FINANCING TRANSACTIONS		
Long-term debt repaid	<u>(397,481)</u>	<u>(382,684)</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,045,763	1,975,798
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>7,867,823</u>	<u>5,892,025</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 8,913,586</u>	<u>\$ 7,867,823</u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Fort Smith (the "Town" or "Municipality") are the representations of management prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. They are also prepared in accordance with policies prescribed for municipalities by the *Cities, Towns and Villages Act* of the Northwest Territories, and by the Department of Municipal and Community Affairs, Government of the Northwest Territories (GNWT-MACA).

The Municipality is exempt from income tax under Section 149 of the *Income Tax Act* (Canada).

Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting Entity

The financial statements reflect the assets, liabilities, revenues and expenses, changes in net financial assets (debt) and change in financial position of the reporting entity. This entity comprises the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. At present, there are no organizations that are owned or controlled by the Municipality, other than its own management funds (see Segmented Information below).

Note 12 relating to taxes levied also includes requisitions for education that are not part of the municipal reporting entity.

Interdepartmental and organizational transactions and balances are eliminated.

The Town receives significant funding from the Government of the Northwest Territories in the form of operating grants and capital grants. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Externally restricted funds and earnings thereon are accounted for as deferred revenue until used for the purpose specified. Government transfers for general operations and water/sewage operations are recognized as revenue in their respective funds. Government transfers for capital purposes are accounted for as deferred revenue until the related tangible capital assets are acquired or constructed or eligible expenses are incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(c) Cash and Cash Equivalents

Cash consists of cash on hand and temporary investments. The Town considers any and all highly liquid investments with maturities of three months or less from the date of acquisition, that are readily convertible to known amounts of cash and that are subject to insignificant risk of changes in value, to be cash equivalents.

(d) Use of Estimates

The preparation of financial statements in conformity with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

Significant estimates are used in determining the useful lives of depreciable assets, landfill closure and post-closure liability, allowance for doubtful accounts, and allocations of common administrative expenses between funds/programs.

(e) Land held for resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under the respective function.

(f) Landfill Closure and Post-Closure Liability

The Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring leachate control, and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill site based on usage.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(g) Government Transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- i) receive any goods or services directly in return;
- ii) expect to be repaid in future; or
- iii) expect a direct financial return.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are acquired or constructed.

(h) Post-Employment Benefits

Contributions for current and past service pension and sick leave benefits are recorded as expenses in the year in which they become due.

(i) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

(j) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets (Debt) for the year.

(k) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(l) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost. Cost is determined in the specific item basis.

Other inventories held for resale are valued at the lower of cost or net realizable value with cost determined by the average cost method.

(m) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	<u>Years</u>
Buildings, Improvements & Structures	15 - 50
Waste Management Facilities Infrastructure	40 - 50
Parks Infrastructure	15 - 75
Roads	30 - 40
IT and Other Infrastructure	5 - 40
Vehicles	7 - 25

One half year annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use, and includes interest on related debt.

(n) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

(o) Cultural and Historical Tangible Capital Assets

Works of art for display are not recorded as tangible capital assets but are disclosed.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(p) Reserve for Future Expenses

Reserves are established at the discretion of Council or as stipulated requirements to set aside funds for future operating and capital expenses. Transfers to and/or from reserves are reflected as an adjustment to the respective fund and not as revenue or expenses in the statement of operations.

The Town maintains the following reserves:

- i) Reserve for General Operations - to ensure sufficient funds available to replace or expand the municipal infrastructure, excluding environmental services and utility infrastructure, as required.
- ii) Reserve for Environmental Services - to replace or expand the landfill site as required.
- iii) Service Interruption Insurance Reserve - to have adequate funds available to provide for the repair and maintenance from the Town's mains to customer's buildings and provide assistance to customers.
- iv) Reserve for Utility Infrastructure Replacement - to ensure sufficient funds available to replace or expand the municipal utility infrastructure as required.

The balance in each reserve is disclosed in Note 11.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(q) Segmented Information

Municipal services are provided by departments and segmented financial information on their activities is reported in the schedules. The accounting policies used in these segments are consistent with those followed in preparation of the financial statements as disclosed in Note 1. Revenues not directly attributable to a specific segment are indicated as unallocated items in Note 14. The Town allocates certain common expenses to different departments based on the percentage of equipment owned or directly attributable to each department. The segments include:

- i) General Government Services, which provides internal support to council and other departments who provide services to its citizens. These internal departments include the Senior Administrative Officer, Financial services, Information Technology Support, and Human Resources.
- ii) Public Safety and Protective Services, which provides services to maintain public order, uphold municipal bylaws and emergency and prevention services related to firefighting and medical services.
- iii) Public Works and Transportation, which provides construction and maintenance of community assets and transportation planning.
- iv) Recreation and Culture Services, which provides services through a recreation and cultural program.
- v) Water and Sewage Services which provides for operations and maintenance related to water distribution and sewage collection.
- vi) Environmental Operating Fund which provides for operations and maintenance related to solid waste and garbage.
- vii) Land Development Fund, which creates plans, programs, and policies required for community planning, zoning, and subdivision.

(r) Financial Instruments

The Town's financial instruments are initially recorded at fair value, unless fair value cannot be reliably determined, and subsequently measure at amortized cost. The estimated fair values of these financial instruments are assumed to approximate their carrying amounts due to the relatively short period to maturity. Transaction costs are expensed as incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 2 FUTURE ACCOUNTING CHANGES

In August 2018, Section PS 3280, "Asset Retirement Obligations" of the CPA Canada Public Sector Accounting Handbook, was issued by the Public Sector Accounting Board (PSAB) to establish standards on how to account for and report a liability for asset retirement obligations (AROs). This Section replaces Section PS 3270, "Solid Waste Landfill Closure and Post-Closure Liability." An ARO is a legal obligation associated with the retirement of a tangible capital asset (TCAs), ARO costs associated with TCAs controlled by the entity increase the carrying amount of the related TCA (or a component thereof) and are expensed in a rational and systematic manner. ARO costs associated with an asset no longer in productive use are expensed. Measurement of a liability for an ARO should result in the best estimate of the amount required to retire a TCA (or a component thereof) at the financial statement date. Subsequent measurement of the liability can result in either a change in the carrying amount of the related TCA (or a component thereof), or an expense, depending on the nature of the remeasurement and whether the asset remains in productive use. A present value technique is often the best method with which to estimate the liability. This Section applies to fiscal years beginning on or after April 1, 2021. Earlier adoption is permitted. The impact of the transition to these accounting standards has not been reviewed by management.

In November 2018, Section PS 3400, "Revenue" was issued to establish standards on how to account for and report on revenue. It differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payor. Revenue from transactions with performance obligations should be recognized when (or as) the public sector entity satisfies a performance obligation by providing the promised goods or services to a payor. Revenue from transactions with no performance obligations should be recognized when a public sector entity has the authority to claim or retain an inflow of economic resources and identifies a past transaction or event that gives rise to an asset. This Section applies to fiscal years beginning on or after April 1, 2022. Earlier adoption is permitted. The impact of the transaction to these accounting standards has not been reviewed by management.

NOTE 3 CASH AND CASH EQUIVALENTS

	<u>2018</u>	<u>2017</u>
Cash	\$ <u>8,913,586</u>	\$ <u>7,867,823</u>

Cash equivalents are short-term deposits with original maturities of three months or less.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 4 TAXES AND GRANTS IN LIEU OF TAXES RECEIVABLE

	<u>2018</u>	<u>2017</u>
Taxes and grants in lieu	\$ 618,323	\$ 478,999
Arrears taxes	<u>2,246,944</u>	<u>1,820,318</u>
	2,865,267	2,299,317
Less: allowance for doubtful accounts	<u>(862,223)</u>	<u>(723,723)</u>
	<u>\$ 2,003,044</u>	<u>\$ 1,575,594</u>

NOTE 5 TRADE AND OTHER ACCOUNTS RECEIVABLE

	<u>2018</u>	<u>2017</u>
Utilities	\$ 277,051	\$ 295,572
Less: allowance for doubtful accounts	<u>(45,195)</u>	<u>(34,939)</u>
	<u>231,856</u>	<u>260,633</u>
Other	658,371	638,279
Less: allowance for doubtful accounts	<u>(393,611)</u>	<u>(304,601)</u>
	<u>264,760</u>	<u>333,678</u>
	<u>\$ 496,616</u>	<u>\$ 594,311</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 6 DEPOSITS

<u>Source</u>	<u>Deferred Revenue</u>	<u>Reserves</u>	<u>Total Required Deposit</u>	<u>Actual Bank Deposit</u>	<u>Overage/ (Shortfall)</u>
Gas Tax	\$ 685,988	\$ -	\$ 685,988	\$ 834,362	\$ 148,374
Community Public Infrastructure	3,300,632	-	3,300,632	4,044,744	744,112
Reserve for General Operations	-	1,088,525	1,088,525	1,088,525	-
Service Interruption Insurance Reserve	-	267,229	267,229	-	(267,229)
Reserve for Utility Infrastructure Replacement	-	2,695,440	2,695,440	382,286	(2,313,154)
Reserve for Environmental Services	-	100,000	100,000	-	(100,000)
Daily operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,563,669</u>	<u>2,563,669</u>
	<u>\$ 3,986,620</u>	<u>\$ 4,151,194</u>	<u>\$ 8,137,814</u>	<u>\$ 8,913,586</u>	<u>\$ 775,772</u>

Deposits comprise:

	<u>2018</u>	<u>2017</u>
Gas Tax	Current account \$ 834,362	\$ 433,973
Community Public Infrastructure	Current account 4,044,744	2,496,627
Reserves	Current account 1,470,811	1,449,782
Daily Operations	Current account <u>2,563,669</u>	<u>3,487,441</u>
	<u>\$ 8,913,586</u>	<u>\$ 7,867,823</u>

NOTE 7 CREDIT FACILITY

The Town has an Operating Line of Credit with the Bank of Montreal in the amount of \$100,000. The Operating Line of Credit bears interest at Prime plus 0.75%. At December 31, 2018, the Operating Line of Credit has a zero balance.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 8 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2018</u>	<u>2017</u>
Accounts payable	\$ 144,165	\$ 212,712
Accrued liabilities	<u>260,649</u>	<u>126,346</u>
	<u>\$ 404,814</u>	<u>\$ 339,058</u>

NOTE 9 DEFERRED REVENUE

	<u>2018</u>	<u>2017</u>
Gas Tax	\$ 685,988	\$ 814,545
Community Public Infrastructure	3,300,632	2,886,753
Slope Stabilization Project	153,668	-
Special Needs Worker	7,019	-
Children and youth Resiliency	<u>-</u>	<u>8,135</u>
	<u>\$ 4,147,307</u>	<u>\$ 3,709,433</u>

NOTE 10 LONG-TERM DEBT

	<u>2018</u>	<u>2017</u>
Bank of Montreal fixed rate term loan bearing interest at 3.80% per annum, repayable in monthly blended payments of \$42,796. The loan matures in December 2020.	<u>\$ 2,841,064</u>	<u>\$ 3,238,545</u>

Debenture interest paid in 2018 was \$116,071 (2017 - \$130,869).

Principal and interest repayments are as follows:

	Principal	Interest	Total
2019	\$ 412,722	\$ 100,831	\$ 513,553
2020	428,682	84,871	513,553
2021	445,258	68,295	513,553
2022	462,476	51,077	513,553
2023	<u>480,359</u>	<u>33,194</u>	<u>513,553</u>
	2,229,497	338,268	2,567,765
Thereafter	<u>611,567</u>	<u>15,287</u>	<u>626,854</u>
Total	<u>\$ 2,841,064</u>	<u>\$ 353,555</u>	<u>\$ 3,194,619</u>

TOWN OF FORT SMITH
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2018

NOTE 11 RESERVES

Reserves for operating and capital activities changed as follows:

<u>Reserves</u>	<u>Type</u>	<u>2017</u>	<u>Increases</u>	<u>Decreases</u>	<u>2018</u>
Reserve for General Operations	Capital	\$ 963,525	\$ 125,000	\$ -	\$ 1,088,525
Service Interruption Insurance Reserve	Operating	254,095	36,694	23,560	267,229
Reserve for Utility Infrastructure Replacement	Capital	1,909,131	786,309	-	2,695,440
Reserve for Environmental Services	Capital	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>
		<u>\$ 3,126,751</u>	<u>\$ 1,048,003</u>	<u>\$ 23,560</u>	<u>\$ 4,151,194</u>

NOTE 12 NET MUNICIPAL TAXATION

	<u>2018</u>	<u>2017</u>
Taxes	\$ 2,395,904	\$ 2,307,341
Grants-in-lieu of taxes - GNWT	1,031,355	1,027,007
Grants-in-lieu of taxes - Government of Canada	242,902	175,903
Less: Education requisition	<u>(360,975)</u>	<u>(345,297)</u>
	<u>\$ 3,309,186</u>	<u>\$ 3,164,954</u>

NOTE 13 EQUITY IN TANGIBLE CAPITAL ASSETS

	<u>2018</u>	<u>2017</u>
Tangible Capital Assets (Schedule 1)	\$ 66,387,914	\$ 65,829,367
Accumulated amortization (Schedule 1)	(31,422,885)	(29,892,799)
Long-term debt (Note 10)	<u>(2,841,064)</u>	<u>(3,238,545)</u>
	<u>\$ 32,123,965</u>	<u>\$ 32,698,023</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 14 ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted fund surplus (deficit), reserves and equity in tangible capital assets as follows:

	<u>2018</u>	<u>2017</u>
Unrestricted surplus		
General Fund (Schedule 4)	\$ <u>1,705,251</u>	\$ <u>953,578</u>
Restricted surplus		
Utility Operating Fund	(333,667)	786,309
Environmental Operating Fund	(3,441)	37,305
Land Development Fund	<u>51,844</u>	<u>51,844</u>
Total Restricted surplus	<u>(285,264)</u>	<u>875,458</u>
Reserves		
Reserve for General Operations	1,088,525	963,525
Service Interruption Insurance Reserve	267,229	254,095
Reserve for Utility Infrastructure Replacement	2,695,440	1,909,131
Reserve for Environmental Services	<u>100,000</u>	<u>-</u>
Total Reserves	<u>4,151,194</u>	<u>3,126,751</u>
Equity in tangible capital assets	<u>32,123,965</u>	<u>32,698,023</u>
Accumulated surplus	<u>\$ 37,695,146</u>	<u>\$ 37,653,810</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 15 GOVERNMENT TRANSFERS

	<u>2018</u>	<u>2017</u>
GOVERNMENT OF CANADA TRANSFERS		
Climate Change Preparedness in the North (INAC)	\$ 153,667	\$ -
Employment and Social Development Canada	<u>-</u>	<u>21,500</u>
	<u>153,667</u>	<u>21,500</u>
 GOVERNMENT OF THE NORTHWEST TERRITORIES TRANSFERS		
Operational funding:		
- Operations and Maintenance	2,068,000	1,979,000
- Water and Sewage	<u>546,000</u>	<u>522,000</u>
	<u>2,614,000</u>	<u>2,501,000</u>
Repayable Contributions:		
- Sport and Recreation	24,000	24,000
- Youth Centre Initiative	13,157	13,157
- ITI - Tourism Product Diversification - Snowboard Park	-	23,400
- ITI - Riverside Park	-	7,000
- Industry, Tourism and Investment	30,913	-
- ECE - After 4 Program	38,652	13,735
- Ground Ambulance and Highway Rescue Services	31,000	21,094
- Other Grants	10,596	409
- Children and Youth Resiliency	13,636	13,636
- Transfers from (to) Deferred Revenue	<u>(152,552)</u>	<u>143,077</u>
	<u>9,402</u>	<u>259,508</u>
Other Restricted Funding:		
- Gas Tax	-	863,000
- Community Public Infrastructure	<u>1,114,000</u>	<u>1,114,000</u>
	1,114,000	1,977,000
- Interest earned	55,300	22,752
- Transfers from (to) Deferred Revenue	<u>(285,321)</u>	<u>(1,763,223)</u>
	<u>883,979</u>	<u>236,529</u>
	<u>\$ 3,661,048</u>	<u>\$ 3,018,537</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 16 ALLOCATED EXPENSES

The Town incurs a number of expenses that are common to the administration of the Town and each of its Funds. Accordingly, common expenses are allocated among Funds consistently each year proportionately on a percentage basis. Insurance expenses are allocated to Funds based on assessed building values. Wages and benefits expenses are allocated based on a percentage of estimated time spent.

Total insurance expense for the year of \$183,194 (2017 - \$178,443) is allocated to General Government, Public Safety and Protective, Public Works and Transportation, Recreation and Culture, Water and Sewer Services and Environmental Services at \$4,131, \$13,235, \$22,582, \$83,637, \$56,703 and \$2,906 respectively. Wages and benefits expenses for the year totaling \$4,341,605 (2017 - \$4,175,200) is allocated to General Government, Public Safety and Protective, Public Works and Transportation, Recreation and Culture, Water and Sewer Services and Environmental Services at \$448,722, \$253,036, \$1,166,410, \$1,676,729, \$607,710 and \$188,998 respectively.

NOTE 17 UNALLOCATED AMOUNTS

The following revenues were not allocated to the individual segments reported in the schedules:

	<u>2018</u>	<u>2017</u>
Municipal and Community Affairs - Operations and Maintenance	\$ <u>2,068,000</u>	\$ <u>1,979,000</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 18 CONTINGENCIES

The Town participates in the NWT Association of Communities insurance programs. Under these programs the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the Exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined. It is the opinion of the Town that losses are unlikely to occur.

The Northern Employee Benefits Services Pension Plan is currently in a solvency deficiency position. While the Town does not intend to terminate its participation in the Plan for the foreseeable future, the Town would be obligated, per the NEBS Act, for its share of the solvency deficiency upon withdrawal. The Town's obligation, as Plan Sponsor, would be calculated based on actuarial estimates for all active, deferred and retired employees.

During the year, the Municipality participated in hosting the Arctic Winter Games along with the Town of Hay River. There is a separate Hosting Society who handled all financial matters. The Host Society has a contingency amount in their budget (and funding received) for up to approximately \$245,000 of unforeseen costs. Any costs overruns over this amount would be the equal responsibility of both the Towns of Hay River and Fort Smith. It is the opinion of the Municipality that cost overruns in excess of \$245,000 are unlikely to occur.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 19 MUNICIPAL PENSION PLAN

Eligible employees of the Town are members of the Northern Employee Benefits Services (NEBS) Pension Plan (the Plan), a contributory defined benefit plan. The Plan is administered by NEBS as part of benefits program providing insurance, health care and pension benefits for employees of member employers in the North. NEBS is a member owned, not-for-profit corporation of which the Town is a member.

Total contributions remitted by the Town to the NEBS Pension Plan were as follows:

	<u>2018</u>	<u>2017</u>
Employers' contribution	\$ 198,799	\$ 201,713
Employees' contribution	<u>198,799</u>	<u>201,713</u>
	<u>\$ 397,598</u>	<u>\$ 403,426</u>

Participating employers in the Plan, including the Town are required to make contributions to the plan of 8% (2017 - 8%) of pensionable earnings, and to remit employee contributions of 8% (2017 - 8%). These contributions cover current service costs and a provision for adverse deviation.

The Plan is governed by the *Northern Employee Benefits Services Pension Plan Act* (in force October 1, 2015) (the Act) and a Plan text document maintained by the administrator of the Plan. Both the Act and the Plan text document provide that participating employers are liable for their share of any funding shortfalls in the Plan as determined on a going concern basis, and on Plan windup. The Act and the Plan text document provide any going concern shortfalls, should they arise, are to be paid down over no more than 15 years and that contribution rates may be increased if necessary to do so.

Pursuant to the Act, the Plan is exempt from compliance with the *Pension Benefits Standards Act, 1985* (PBSA) and is not required to be funded on a solvency basis.

As at January 1, 2018, the NEBS Pension Plan had a preliminary going concern surplus of \$24,000,000 (2017 - \$16,600,000) and a funded ratio of 112.8% (2017 - 110.1%). The Plan serves 3033 employee members and 107 participating employers.

NOTE 20 COMMITMENTS

During the year, the Town entered into an agreement with a contractor for a water and sewer infrastructure replacement project with a cost totaling \$4,763,834. The agreement calls for the Town to make progress payments to the contractor at various project milestones. The project is expected to be completed in August 2019.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 21 LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

The Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. The requirement is being provided for over the estimated life of the landfill site based on usage.

The estimated remaining useful life expectancy of the landfill site is 50 years. This is based on the construction of a new landfill cell every five years, with the landfill having a capacity of 10 cells.

Construction of the first landfill cell is expected to begin in 2019. During the construction of this cell, the existing waste will be capped.

The main components of the landfill closure plan are capping using selected specific layers of earthen and synthetic materials based on engineered cap design and implementation of a drainage management plan. The post-closure care requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring and inspections.

The costs for future environmental assessment and reclamation are unknown. The remaining estimated life of the landfill is 50 years and monitoring will be required indefinitely.

Estimates for future landfill closure costs are subject to significant measurement uncertainty. The accuracy of the estimated closure costs is expected to improve when engineers determine standards for closing a section of the landfill.

NOTE 22 FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, taxes and grants in lieu of taxes receivable, trade and other accounts receivable, accounts payable and accrued liabilities, wages and benefits payable, school taxes payable, deposit liabilities, and long-term debt. It is management's opinion that the Town is not exposed to significant interest rate, liquidity, market, currency or cash flow risks arising from these financial statements.

The Town is subject to credit risk with respect to accounts receivable. Credit risk arises from the possibility that customers to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The Town regularly monitors the amounts of outstanding receivables and initiates collection procedures to minimize credit risk.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 23 BUDGET

The budget information presented in these financial statements was adopted by Council on December 18, 2018 and is unaudited. Budget amounts have been restated, where applicable, to conform to Canadian public sector accounting standards.

The following chart reconciles the approved budget with the budget figures as presented in these financial statements.

	<u>2018</u>
Approved Budget:	
Revenue: Approved budget	\$ 21,474,940
Expenses: Approved budget	(21,477,964)
Adjustments:	
Tangible Capital Assets	8,580,000
Capital expenses	(9,185,000)
Transfers between Funds	1,710,000
Debenture Principal	<u>396,103</u>
Annual Surplus (Deficit)	<u>\$ 1,498,079</u>

NOTE 24 CAPITAL BUDGET

	<u>2018</u>
Capital Budget as Approved	\$ 9,185,000
General Government Services (Schedule 1a)	(95,000)
Public Safety and Protective Services (Schedule 1b)	(20,000)
Public Works and Transportation Services (Schedule 1c)	(75,000)
Water and Sewer Services (Schedule 1e)	(300,000)
Environmental Services (Schedule 1f)	<u>(115,000)</u>
Tangible Capital Asset Acquisitions (Statement III)	<u>\$ 8,580,000</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 25 CONTRACTUAL RIGHTS

At December 31, 2018, the Municipality has entered into the following contribution agreements with the Government of Canada and GNWT-MACA:

<u>Project</u>	<u>Term/conditions</u>
Gas Tax Fund	April 1, 2015 - March 31, 2019
Canada Water and Wastewater Fund	September 6, 2017 - March 31, 2020
Small Communities Fund	December 15, 2016 - March 31, 2023

Future maximum contributions remaining under these agreements are as follows:

	<u>Gas Tax Fund</u>	<u>Canada Water and Wastewater Fund</u>	<u>Small Communities Fund</u>	<u>Total</u>
2019	\$ 863,000	\$ -	\$ -	\$ 863,000
2020	-	3,750,000	-	3,750,000
2023	<u>-</u>	<u>-</u>	<u>2,479,000</u>	<u>2,479,000</u>
	<u>\$ 863,000</u>	<u>\$ 3,750,000</u>	<u>\$ 2,479,000</u>	<u>\$ 7,092,000</u>

NOTE 26 IN-KIND SERVICES CONTRIBUTED

During the year, the Municipality contributed in-kind services regarding various expenses including, but not limited to, employee time and recreational space in connection with the Arctic Winter Games. The value of the in-kind services is not readily obtainable.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2018

NOTE 27 SUBSEQUENT EVENTS

Subsequent to year end, the Town entered into agreements with the Government of Canada and GNWT-MACA that will result in both an asset and revenue in the future to the Town. Each agreement has stipulations that must be met before the transfer can be recognized as revenue. The total rights to economic resources expected to be received from these agreements are as follows:

<u>Project</u>	<u>Term/conditions</u>
Operations and Maintenance	April 1, 2019 - March 31, 2020
Water and Sewage Services	April 1, 2019 - March 31, 2020
Community Public Infrastructure Fund	April 1, 2019 - March 31, 2020
Gas Tax Fund	April 1, 2019 - March 31, 2020

Maximum contributions under these agreements are as follows:

	<u>Operations and Maintenance</u>	<u>Water and Sewage Services</u>	<u>Community Public Infrastructure Fund</u>	<u>Gas Tax Fund</u>	<u>Total</u>
2019	\$ <u>2,123,000</u>	\$ <u>576,000</u>	\$ <u>1,251,000</u>	\$ <u>1,826,000</u>	\$ <u>5,776,000</u>

TOWN OF FORT SMITH

Schedule 1

TANGIBLE CAPITAL ASSETS

For the Year Ended December 31, 2018

	Land	Buildings, Improvements & Structures	Waste Management Facilities Infrastructure	Parks Infrastructure	Roads	IT and Other Infrastructure	Vehicles	Assets Under Construction	2018	2017
COST:										
Balance, opening	\$ 3,520,600	\$ 38,494,983	\$ 6,073,750	\$ 970,822	\$ 10,919,035	\$ 1,753,426	\$ 4,096,751	\$ -	\$ 65,829,367	\$ 65,456,826
Acquisition of tangible capital assets	-	91,102	-	133,551	-	-	36,744	355,415	616,812	372,541
Disposal of tangible capital assets	-	-	-	-	-	-	(58,265)	-	(58,265)	-
Balance, closing	3,520,600	38,586,085	6,073,750	1,104,373	10,919,035	1,753,426	4,075,230	355,415	66,387,914	65,829,367
Accumulated amortization:										
Balance, opening	-	17,432,816	3,904,546	628,024	4,668,028	592,043	2,667,342	-	29,892,799	28,292,034
Annual amortization	-	894,175	70,034	68,748	355,297	44,039	156,058	-	1,588,351	1,600,765
Accumulated amortization on disposals	-	-	-	-	-	-	(58,265)	-	(58,265)	-
Balance, closing	-	18,326,991	3,974,580	696,772	5,023,325	636,082	2,765,135	-	31,422,885	29,892,799
Net book value	\$ 3,520,600	\$ 20,259,094	\$ 2,099,170	\$ 407,601	\$ 5,895,710	\$ 1,117,344	\$ 1,310,095	\$ 355,415	\$ 34,965,029	\$ 35,936,568

TOWN OF FORT SMITH

Schedule 1a

SCHEDULE OF REVENUE AND EXPENSES, GENERAL GOVERNMENT SERVICES

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 Actual
REVENUES			
Net Municipal taxes	\$ 3,301,378	\$ 3,309,186	\$ 3,164,954
Government transfers	4,857,000	2,951,979	2,215,529
Investment income	10,000	64,815	40,769
Fines, penalties and cost of taxes	160,000	570,383	481,257
Development levies, licences and permits	<u>62,500</u>	<u>69,857</u>	<u>161,617</u>
	<u>8,390,878</u>	<u>6,966,220</u>	<u>6,064,126</u>
EXPENSES			
Council Honoraria	126,000	115,041	120,244
Council Travel	17,500	19,789	18,787
Council Materials	34,500	56,470	26,801
Salaries and Benefits	396,567	448,722	431,581
Contracted costs	60,000	64,883	5,050
Bank and Interest Charges	25,000	30,074	24,348
Audit and Legal Fees	61,000	56,050	85,821
Freight	6,000	4,544	6,461
Insurance	110,000	4,131	8,964
Materials and Supplies	41,000	34,369	17,858
Business Travel and Expense	3,000	1,031	3,984
NWTAM Membership Fees	8,000	9,414	10,179
Advertising	18,500	19,086	23,167
Grants to Community Groups	25,500	25,100	25,250
Computer Hardware & Software	67,550	48,467	53,247
Equipment Purchase & Rental	27,000	17,042	21,244
Communications	20,000	21,824	18,458
Admin. Buildings Fuel	8,000	12,301	7,220
Admin. Buildings Electricity	12,000	11,949	9,977
Admin. Buildings Municipal Services	1,500	1,840	1,962
Admin. Buildings O & M	12,500	7,704	7,745
Equipment O & M	10,000	3,106	4,164
Miscellaneous	5,000	4,338	7,109
Staff Training	10,000	3,033	11,516
Bad Debts	15,000	227,510	124,715
Negotiation Costs	-	10,256	-
Tax Relief Program	128,400	165,214	152,231
Interest on Long-term Debt	117,451	116,071	130,869
AWG Contribution	20,000	-	70,000
Amortization	<u>53,000</u>	<u>35,945</u>	<u>35,808</u>
Total Expenses	<u>1,439,968</u>	<u>1,575,304</u>	<u>1,464,760</u>
Excess (deficiency) of Revenue over Expenses	<u>\$ 6,950,910</u>	<u>\$ 5,390,916</u>	<u>\$ 4,599,366</u>

TOWN OF FORT SMITH

Schedule 1b

SCHEDULE OF EXPENSES, PUBLIC SAFETY AND PROTECTIVE SERVICES

For the Year Ended December 31, 2018

	2018 Budget (Unaudited)	2018 Actual	2017 Actual
EXPENSES			
Salaries and Benefits	\$ 316,166	\$ 253,036	\$ 284,025
Contract Services - Bylaw	3,000	2,896	1,920
Materials and Supplies	121,000	116,586	80,946
Staff Training and Travel	6,000	5,682	5,055
Highway Rescue	21,000	28,969	21,094
Communications	18,800	22,352	17,338
Heating (Fire Hall)	13,000	12,326	11,398
Electricity (Fire Hall)	10,500	10,788	9,327
Water and Sewage	2,100	2,412	2,443
Vehicle Fuel	8,500	6,228	4,768
Equipment - O & M	3,000	1,183	-
Fire Abatement	10,000	3,324	5,000
Staff Training	4,000	4,654	243
General Insurance	-	13,235	12,028
Amortization	<u>86,000</u>	<u>60,651</u>	<u>73,702</u>
Total Expenses	<u>\$ 623,066</u>	<u>\$ 544,322</u>	<u>\$ 529,287</u>

TOWN OF FORT SMITH

Schedule 1c

SCHEDULE OF EXPENSES, PUBLIC WORKS AND TRANSPORTATION SERVICES

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 Actual
EXPENSES			
Salaries and Benefits	\$ 937,875	\$ 1,166,410	\$ 990,132
Materials and Supplies	112,500	93,998	137,203
Communication	9,500	9,134	8,372
Street Lighting	151,000	48,833	48,582
Heating Fuel	30,000	34,004	25,969
Electricity	10,000	10,929	9,042
Building - O & M	10,000	8,880	6,452
Water and Sewage	2,500	2,680	1,720
Equipment Repairs and Maintenance	38,000	62,109	60,362
Equipment - Fuel	58,000	62,811	50,570
Miscellaneous	15,000	25,680	14,314
Training and Development	12,000	2,857	9,019
Insurance	-	22,582	23,059
Lease/Purchase	5,500	4,339	-
Equipment Lease	50,000	54,529	52,559
Recovery from Other Funds	(80,000)	(80,000)	(80,000)
Amortization	<u>450,000</u>	<u>433,045</u>	<u>446,539</u>
Total Expenses	<u>1,811,875</u>	<u>1,962,820</u>	<u>1,803,894</u>
Excess (deficiency) of Revenue over Expenses	<u>\$ (1,811,875)</u>	<u>\$ (1,962,820)</u>	<u>\$ (1,803,894)</u>

TOWN OF FORT SMITH

Schedule 1d

SCHEDULE OF REVENUE AND EXPENSES, RECREATION AND CULTURE SERVICES

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
REVENUES			
User fees and sales of goods	\$ 630,572	\$ 592,477	\$ 597,176
Other Gov't transfers	102,300	163,070	244,888
Insurance Proceeds	<u>-</u>	<u>3,590</u>	<u>25,325</u>
Total Revenues	<u>732,872</u>	<u>759,137</u>	<u>867,389</u>
EXPENSES			
Salaries and Benefits	1,716,471	1,676,729	1,670,416
Insurance	-	83,637	75,323
Materials and Supplies	139,000	101,114	120,699
Travel	7,000	6,985	930
Special Event Days	73,800	58,234	65,091
Advertising	37,100	43,752	6,809
Communications	23,200	19,943	18,914
Building Heating Fuel	175,000	166,365	129,414
Electricity	232,000	309,560	263,119
Water and Sewage	21,000	9,033	10,848
Building Repairs and Maintenance	101,000	96,036	45,879
Miscellaneous	15,300	6,903	13,460
Training and Development	19,500	14,356	9,103
Grants to Groups	12,500	12,500	10,000
Equipment Repairs and Maintenance	50,200	47,821	57,429
Amortization	<u>321,000</u>	<u>515,446</u>	<u>511,549</u>
Total Expenses	<u>2,944,071</u>	<u>3,168,414</u>	<u>3,008,983</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>(2,211,199)</u>	\$ <u>(2,409,277)</u>	\$ <u>(2,141,594)</u>

TOWN OF FORT SMITH

Schedule 1e

SCHEDULE OF REVENUE AND EXPENSES, WATER AND SEWER SERVICES

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 Actual
REVENUES			
GNWT - Transfers	\$ 494,000	\$ 546,000	\$ 556,120
Private	1,146,975	1,035,464	1,099,530
W/S Interruption	-	13,134	36,494
Other	<u>5,740</u>	<u>10,575</u>	<u>8,790</u>
Total Revenues	<u>1,646,715</u>	<u>1,605,173</u>	<u>1,700,934</u>
EXPENSES			
Salaries and Benefits	489,829	525,446	458,769
Vehicle Repairs and Maintenance	152,000	13,588	8,921
Insurance	68,000	56,703	56,125
Buildings Operations and Maintenance	9,500	11,403	6,655
Electricity	68,000	67,210	59,773
Sewage Pumpouts	11,000	13,974	10,454
Sewage Lagoon	20,000	-	-
Materials and Supplies	19,500	16,111	15,978
Staff Training	10,000	23,925	4,414
Bad Debts (Recoveries)	-	10,256	-
Contract Services	26,000	40,496	5,586
Water Delivery	95,959	117,947	122,784
Miscellaneous	8,500	19,406	8,229
Water treatment plant operations and maintenance	481,000	298,457	270,762
Allocations from Other Funds	384,640	378,663	317,607
Amortization	<u>550,000</u>	<u>501,554</u>	<u>491,459</u>
Total Expenses	<u>2,393,928</u>	<u>2,095,139</u>	<u>1,837,516</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>(747,213)</u>	\$ <u>(489,966)</u>	\$ <u>(136,582)</u>

TOWN OF FORT SMITH

Schedule 1f

SCHEDULE OF REVENUE AND EXPENSES, ENVIRONMENTAL OPERATING FUND

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
REVENUES			
Levies	\$ 604,175	\$ 576,563	\$ 506,589
Government Transfers	<u>-</u>	<u>-</u>	<u>2,000</u>
Total Revenues	<u>604,175</u>	<u>576,563</u>	<u>508,589</u>
EXPENSES			
Salaries and benefits	294,293	188,998	250,545
General insurance	3,400	2,906	2,944
Material, goods and supplies	159,200	119,680	34,139
Contract services	40,000	42,760	52,670
Provision for landfill closure	51,000	51,000	51,000
Allocations from Other Funds	73,760	72,705	80,433
Amortization	<u>42,000</u>	<u>41,708</u>	<u>41,708</u>
Total Expenses	<u>663,653</u>	<u>519,757</u>	<u>513,439</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>(59,478)</u>	\$ <u>56,806</u>	\$ <u>(4,850)</u>

TOWN OF FORT SMITH

Schedule 1g

SCHEDULE OF REVENUE AND EXPENSES, LAND DEVELOPMENT FUND

For the Year Ended December 31, 2018

	2018 Budget <u>(Unaudited)</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
REVENUES			
Land Sales	\$ <u>-</u>	\$ <u>-</u>	\$ <u>155,140</u>
Total Revenues	<u>-</u>	<u>-</u>	<u>155,140</u>
EXPENSES			
Cost of Sales	<u>-</u>	<u>-</u>	<u>155,140</u>
Total Expenses	<u>-</u>	<u>-</u>	<u>155,140</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>

TOWN OF FORT SMITH

Schedule 2

GAS TAX EXPENDITURE REPORT
For the Year Ended December 31, 2018

	<u>2005 - 2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>Total</u>
Funding									
Opening balance	\$ -	-	\$ 366,711	\$ 594,074	\$ 219,212	\$ 533,644	\$ 28,573	\$ 814,545	\$ -
Annual Gas Tax Allocation	3,208,083	704,004	704,004	704,004	704,000	863,000	863,000	-	7,750,095
Interest earned	<u>56,540</u>	<u>1,861</u>	<u>1,540</u>	<u>1,640</u>	<u>3,468</u>	<u>4,462</u>	<u>2,473</u>	<u>11,313</u>	<u>83,297</u>
	<u>3,264,623</u>	<u>705,865</u>	<u>1,072,255</u>	<u>1,299,718</u>	<u>926,680</u>	<u>1,401,106</u>	<u>894,046</u>	<u>825,858</u>	<u>7,833,392</u>

Eligible Project Category

Expenses									
Capacity building - staff training	54,468	-	-	-	-	-	-	-	54,468
Landfill site improvements - site upgrades	62,399	-	-	-	-	-	28,573	-	90,972
- groundwater monitoring system	18,609	-	-	-	-	-	-	-	18,609
GIS equipment and software	24,714	-	-	-	-	-	-	-	24,714
Water/Sewer system expenses	305,053	-	-	-	-	-	-	-	305,053
ICSP Plan	136,702	-	-	-	-	15,005	4,210	38,524	194,441
Sewer system upgrade	709,734	-	-	-	-	-	-	-	709,734
Paving program	1,817,279	15,690	-	-	-	1,125,360	-	-	2,958,329
Lift stations	135,665	5,800	-	92,600	-	25,810	-	-	259,875
Water delivery truck	-	176,850	-	-	1,348	-	-	-	178,198
Chemical room expansion	-	39,692	-	-	-	-	-	-	39,692
Sidewalk and trail extensions	-	68,029	-	148,994	3,412	-	-	-	220,435
Fire hydrants	-	33,093	-	-	-	-	-	14,285	47,378
Excavated Landfill Site	-	-	29,989	-	-	-	-	-	29,989
Sidewalks	-	-	123,008	-	-	-	-	-	123,008
Water Main repairs	-	-	-	836,472	-	-	-	-	836,472

TOWN OF FORT SMITH

Schedule 2

GAS TAX EXPENDITURE REPORT - continued
For the Year Ended December 31, 2018

	2005 - 2011	2012	2013	2014	2015	2016	2017	2018	Total
Trail Extension	-	-	230,811	-	-	-	-	-	230,811
Tire Recycling	-	-	21,525	-	-	-	-	-	21,525
Burn Pit Divider	-	-	2,909	-	-	-	-	-	2,909
Water Treatment Plant upgrade	-	-	69,939	-	3,610	-	-	82,638	156,187
Drainage	-	-	-	2,440	87,044	-	-	-	89,484
W/S Engineering Services	-	-	-	-	8,105	-	-	-	8,105
Water and Sewer Upgrade	-	-	-	-	289,517	-	26,104	4,423	320,044
Vacuum Truck Replacement	-	-	-	-	-	440	-	-	440
Westgrove Paving	-	-	-	-	-	181,944	-	-	181,944
Waste Reduction Initiative	-	-	-	-	-	23,974	-	-	23,974
Water Treatment Plant Heating System	-	-	-	-	-	-	20,614	-	20,614
	<u>3,264,623</u>	<u>339,154</u>	<u>478,181</u>	<u>1,080,506</u>	<u>393,036</u>	<u>1,372,533</u>	<u>79,501</u>	<u>139,870</u>	<u>7,147,404</u>
Transfer to Deferred Revenue	\$ -	\$ 366,711	\$ 594,074	\$ 219,212	\$ 533,644	\$ 28,573	\$ 814,545	\$ 685,988	\$ 685,988

TOWN OF FORT SMITH

COMMUNITY PUBLIC INFRASTRUCTURE FUND

For the Year Ended December 31, 2018

	2008 - 2011	2012	2013	2014	2015	2016	2017	2018	Total
Funding									
Opening balance	\$ -	\$ 398,236	\$ 1,129,852	\$ 1,330,154	\$ 58,793	\$ 1,099,730	\$ 1,972,196	\$ 2,886,753	\$ -
Annual CPI									
Allocation	4,456,320	1,114,000	1,114,000	1,114,000	1,114,000	1,114,000	1,114,000	1,114,000	12,254,320
Interest earned	16,420	7,306	2,428	3,297	3,934	12,075	20,278	43,987	109,725
	<u>4,472,740</u>	<u>1,519,542</u>	<u>2,246,280</u>	<u>2,447,451</u>	<u>1,176,727</u>	<u>2,225,805</u>	<u>3,106,474</u>	<u>4,044,740</u>	<u>12,364,045</u>
Expenses									
Mobile equipment	126,012	-	-	28,888	-	-	-	-	154,900
Municipal									
Infrastructure	25,058	-	-	-	-	-	-	-	25,058
Utility Infrastructure	449,785	-	-	-	-	-	-	-	449,785
Recreation									
Infrastructure	144,472	-	-	-	-	-	-	-	144,472
Emergency									
Infrastructure	324,667	-	-	-	-	-	-	-	324,667
Paving program	1,632,961	228,909	-	-	-	55,022	-	-	1,916,892
Tower pines lift station	54,135	-	-	-	-	-	-	-	54,135
Sewer system upgrade	600,166	-	-	-	-	-	-	-	600,166
Town office upgrade	99,218	15,696	-	-	1,334	-	-	-	116,248
Computer upgrades	164,201	-	-	1,833	-	35,356	-	-	201,390
Asphalt Hot Tar repair unit for public works	48,444	-	-	-	-	-	-	-	48,444
chemical room -									
Recreation	2,219	2,218	-	-	-	-	-	-	4,437
Alternate heat source for water plant	20,000	40,000	-	-	-	-	-	-	60,000
Pickup truck for public works	25,490	-	-	-	-	-	-	-	25,490
Fire hall repairs	23,473	-	-	-	-	-	-	-	23,473
Fire services									
equipment	1,302	65,545	-	-	-	-	-	-	66,847
Animal shelter	5,000	-	-	-	-	-	17,325	-	22,325
Arena upgrades	12,036	-	-	-	-	-	-	-	12,036

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND - continued
For the Year Ended December 31, 2018

	<u>2008 - 2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>Total</u>
Track and field project	315,865	-	-	-	-	-	-	-	315,865
Library	-	4,615	-	11,010	-	-	26,358	-	41,983
Bobcats	-	14,974	-	-	-	-	-	-	14,974
Recreation master plan	-	2,518	-	-	-	-	-	-	2,518
Sidewalks and trails	-	15,215	-	-	-	-	-	-	15,215
Asset Management system	-	-	4,110	370	-	-	-	-	4,480
RCC Front Doors	-	-	72,320	-	-	-	-	-	72,320
General Plan & Zoning Bylaw	-	-	-	-	-	-	-	-	-
Reviews	-	-	50,285	11,847	-	-	-	-	62,132
Garbage Compactor	-	-	184,325	-	-	-	-	-	184,325
Community Centre - Air Handling	-	-	200,000	-	-	-	-	-	200,000
Salt Shed	-	-	143,465	60,519	-	-	-	-	203,984
Replacement Animal Shelter	-	-	-	-	-	-	-	-	-
Upgrade	-	-	10,350	-	334	23,474	-	-	34,158
Gym floor refinish	-	-	41,340	-	-	-	-	-	41,340
Portable Stage	-	-	127,974	-	-	-	-	-	127,974
Repair Pool Shower Rooms	-	-	8,427	-	-	-	-	-	8,427
Water License	-	-	-	-	-	-	-	-	-
Compliance Issues	-	-	73,530	-	-	-	-	-	73,530
Tire Recycling	-	-	-	6,472	-	-	-	-	6,472
Environmental Studies	-	-	-	44,681	-	-	-	10,616	55,297
Parks and Playground	-	-	-	690	-	-	-	84,501	85,191
Website Development	-	-	-	17,060	7,342	14,246	-	-	38,648
Arena Renovation Project	-	-	-	2,205,288	-	-	34,440	91,102	2,330,830
Electronic Purchases order system	-	-	-	-	4,789	-	-	-	4,789

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND - continued
For the Year Ended December 31, 2018

	<u>2008 - 2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>Total</u>
Fire Abatement	-	-	-	-	63,198	-	5,000	3,324	71,522
Street Lighting	-	-	-	-	-	53,586	-	2,933	56,519
Vadim Accounting Software	-	-	-	-	-	4,700	-	-	4,700
Water Plant Vehicle	-	-	-	-	-	31,350	-	-	31,350
RCC HVAC System	-	-	-	-	-	-	124,000	-	124,000
Waste Reduction Initiative	-	-	-	-	-	-	6,908	-	6,908
Water License costs	-	-	-	-	-	-	5,690	3,675	9,365
Desludge Lagoon	-	-	-	-	-	34,500	-	-	34,500
Engineering services - W/S	-	-	-	-	-	1,375	-	-	1,375
IT Evergreen	-	-	-	-	-	-	-	3,104	3,104
Water Line replacement	-	-	-	-	-	-	-	315,896	315,896
RCC Electronic Sign	-	-	-	-	-	-	-	30,008	30,008
RCC Master Plan	-	-	-	-	-	-	-	12,230	12,230
Landfill	-	-	-	-	-	-	-	79,039	79,039
Garbage Bins	-	-	-	-	-	-	-	20,550	20,550
Snowboard Park	-	-	-	-	-	-	-	49,050	49,050
Downtown Development	-	-	-	-	-	-	-	31,345	31,345
Mower attachments	-	-	-	-	-	-	-	6,735	6,735
	<u>4,074,504</u>	<u>389,690</u>	<u>916,126</u>	<u>2,388,658</u>	<u>76,997</u>	<u>253,609</u>	<u>219,721</u>	<u>744,108</u>	<u>9,063,413</u>
Transfer to Deferred Revenue	<u>\$ 398,236</u>	<u>\$ 1,129,852</u>	<u>\$ 1,330,154</u>	<u>\$ 58,793</u>	<u>\$ 1,099,730</u>	<u>\$ 1,972,196</u>	<u>\$ 2,886,753</u>	<u>\$ 3,300,632</u>	<u>\$ 3,300,632</u>

TOWN OF FORT SMITH

Schedule 4

CHANGES IN FUND BALANCES

For the Year Ended December 31, 2018

	General Fund	Utility Operating Fund	Environmental Operating Fund	Land Development Fund	Equity in Tangible Capital Assets	Reserve Fund	2018	2017
Annual Surplus (Deficit)	\$ 474,496	\$ (489,966)	\$ 56,806	\$ -	\$ -	\$ -	\$ 41,336	\$ (16,842)
Net Interfund Transfers	15,965	(15,965)	-	-	-	-	-	-
(To) from Water and Sewer Fund	-	(260)	260	-	-	-	-	-
(To) from Environmental Fund	(261,396)	(315,896)	(39,520)	-	616,812	-	-	-
(To) from Capital Fund:	1,045,088	501,554	41,708	-	(1,588,350)	-	-	-
Purchases	(397,482)	-	-	-	397,482	-	-	-
Amortization	(125,000)	(799,443)	(100,000)	-	-	1,024,443	-	-
Debt repayment	751,671	(1,119,976)	(40,746)	-	(574,056)	1,024,443	41,336	(16,842)
Change in fund balance	953,578	786,309	37,305	51,844	32,698,023	3,126,751	37,653,810	37,670,651
Fund balance, beginning of year	\$ 1,705,249	\$ (333,667)	\$ (3,441)	\$ 51,844	\$ 32,123,967	\$ 4,151,194	\$ 37,695,146	\$ 37,653,809
Fund balance, end of year								

RESERVES CONSIST OF:

	2017	Increases	Decreases	2018
Reserve for General Operations	\$ 963,525	\$ 125,000	\$ -	\$ 1,088,525
Service Interruption Insurance Reserve	254,095	36,694	23,560	267,229
Reserve for Utility Infrastructure Replacement	1,909,131	786,309	-	2,695,440
Reserve for Environmental Services	-	100,000	-	100,000
	\$ 3,126,751	\$ 1,048,003	\$ 23,560	\$ 4,151,194

GENERAL FUND CONSISTS OF:

	2018	2017
Unfunded expenses to be funded from future revenues:		
Provision for landfill closure	\$ (828,386)	\$ (777,386)
Provision for post-employment benefits	(493,134)	(424,621)
Unrestricted surplus	3,026,769	2,155,585
	\$ 1,705,249	\$ 953,578

TOWN OF FORT SMITH

Schedule 5

EXPENSES BY OBJECT
For the Year Ended December 31, 2018

	2018 Budget (Unaudited)	2018 Actual	2017 Actual
Advertising	\$ 60,600	\$ 64,215	\$ 31,286
Audit and Legal Fees	61,000	56,050	85,821
Amortization	1,502,000	1,588,349	1,600,765
Bad Debts (Recovery)	15,000	237,766	124,715
Bank and Interest Charges	25,000	30,074	24,348
Building O & M	136,500	126,409	69,011
Buildings Electricity	379,500	460,729	399,882
Buildings Fuel	364,500	329,879	305,545
Business Travel and Expense	10,000	8,016	4,914
Communications	80,700	83,440	74,164
Contracted Services	129,000	151,035	65,226
Council Honoraria	126,000	115,041	120,244
Council Materials	34,500	56,470	26,801
Computer Hardware & Software	67,550	48,467	53,247
Negotiation costs	-	10,256	-
Equipment Purchase & Rental	82,500	75,910	73,803
Freight	12,500	9,044	12,575
Grants to Groups	25,500	25,100	25,250
Insurance	181,400	183,194	178,443
Landfill closure	51,000	51,000	51,000
Material and Supplies	419,500	348,308	361,360
Council Travel	17,500	19,789	18,787
Miscellaneous	125,300	92,836	44,636
Office Equipment and Supplies	25,000	20,550	-
Other Expenditures	636,651	503,149	733,946
Salaries and Benefits	4,229,160	4,341,605	4,175,200
Staff Training	63,500	54,855	40,275
Subscriptions and Memberships	8,000	9,414	10,179
Vehicle Fuel	97,500	100,269	83,112
Vehicle O & M	503,200	276,946	183,027
Water and Sewage	<u>406,500</u>	<u>387,593</u>	<u>335,457</u>
Total Expenses	<u>\$ 9,876,561</u>	<u>\$ 9,865,758</u>	<u>\$ 9,313,019</u>

TOWN OF FORT SMITH

Schedule 6

SALARIES, HONORARIA AND TRAVEL PAID TO MAYOR AND COUNCIL
For the Year Ended December 31, 2018

<u>Position</u>	<u>Salary</u>	<u>Honoraria</u>	<u>Travel</u>	<u>Total</u>
Mayor Napier-Buckley	\$ 38,400	\$ -	\$ 7,658	\$ 46,058
Deputy Mayor Smith	-	9,500	8,442	17,942
Councillor Westwell	-	800	446	1,246
Councillor McArthur	-	8,500	-	8,500
Councillor Cox	-	1,600	-	1,600
Councillor Beaulieu	-	1,500	-	1,500
Councillor Couvrette	-	1,600	-	1,600
Councillor Holtorf	-	7,600	-	7,600
Councillor Dumont	-	7,400	579	7,979
Councillor Tuckey	-	7,600	820	8,420
Councillor Bell	-	7,600	787	8,387
Councillor Kikoak	-	7,900	1,057	8,957
Councillor Patel	-	6,900	-	6,900
	<u>\$ 38,400</u>	<u>\$ 68,500</u>	<u>\$ 19,789</u>	<u>\$ 126,689</u>